

# Pandemic ART Launch!



## Phil Gardiner

Enterprise Agility Coach,  
SPCT Candidate  
SAIC



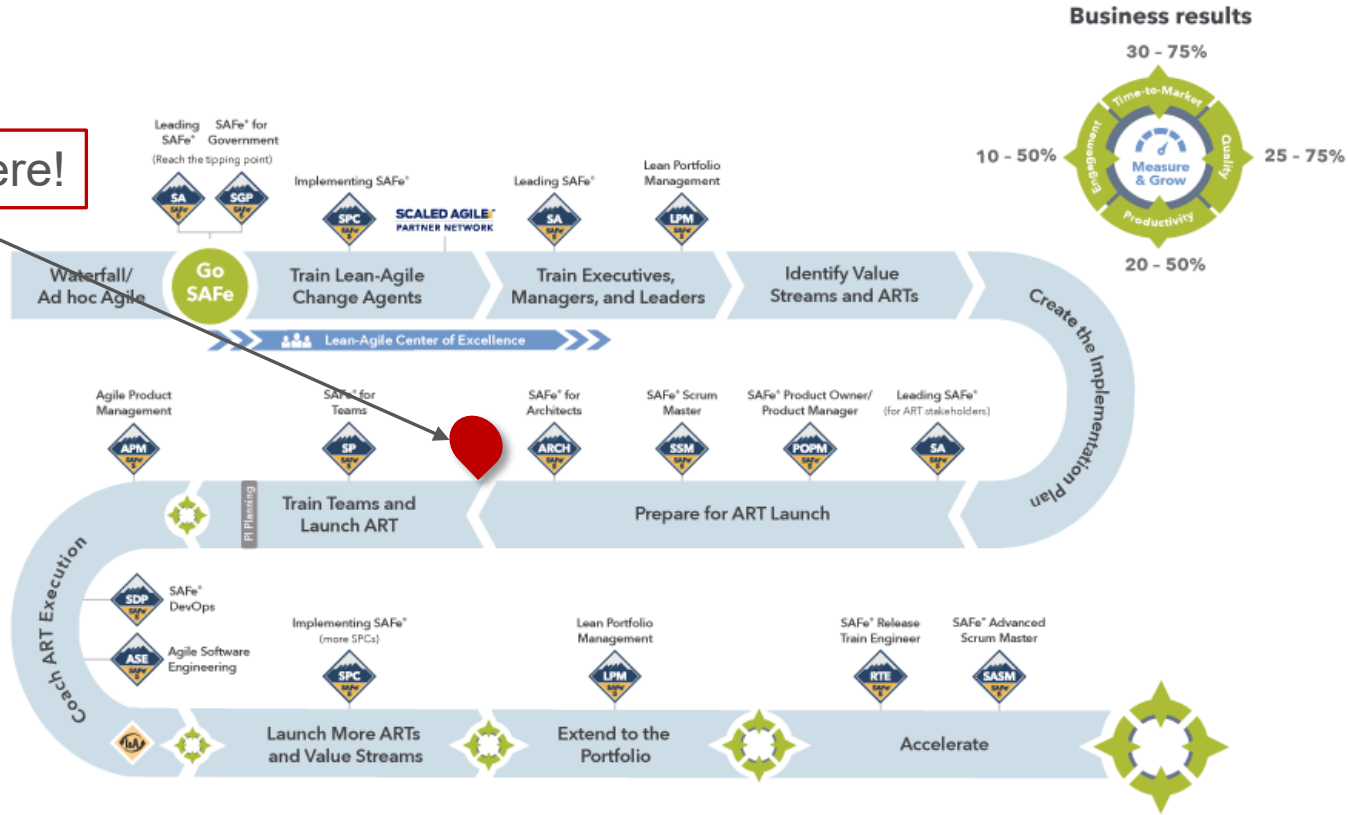
## Rachele Maurer

Agile Coach,  
CPCC, SPC  
SAIC

The most efficient and effective method of conveying information to and within a development team is face-to-face conversation.

Agile Principle #6

We are here!



# We Are Ready!

- ✓ A desire to change
- ✓ An engaged Business Owner
- ✓ An experienced Agile Coach & SPC
- ✓ An SPCT Candidate to serve as mentor
- ✓ Managers and Leaders who took the time for Leading SAFe



- ✓ Value Stream and ART identified
- ✓ Teams willing to try a new way of working
- ✓ Travel approval
- ✓ A hotel ballroom secured for the event
- ✓ Wall space in the office for Kanban & program boards



# Grapple With the New (Ab)Normal



# Uncertainty, Fear and Doubt

It's Personal



It's Professional

When did it become real?

# The Quick Pivot

This is hard, but let's do it anyway.

▶ **Ignore sunk costs!**





# The Quick Pivot

This is hard but let's do it anyway.

- ▶ Ignore sunk costs!
- ▶ **Leadership**



# The Quick Pivot

This is hard but let's do it anyway.

- ▶ Ignore sunk costs!
- ▶ Leadership
- ▶ **Remote Logistics**



# The Quick Pivot

This is hard but let's do it anyway.

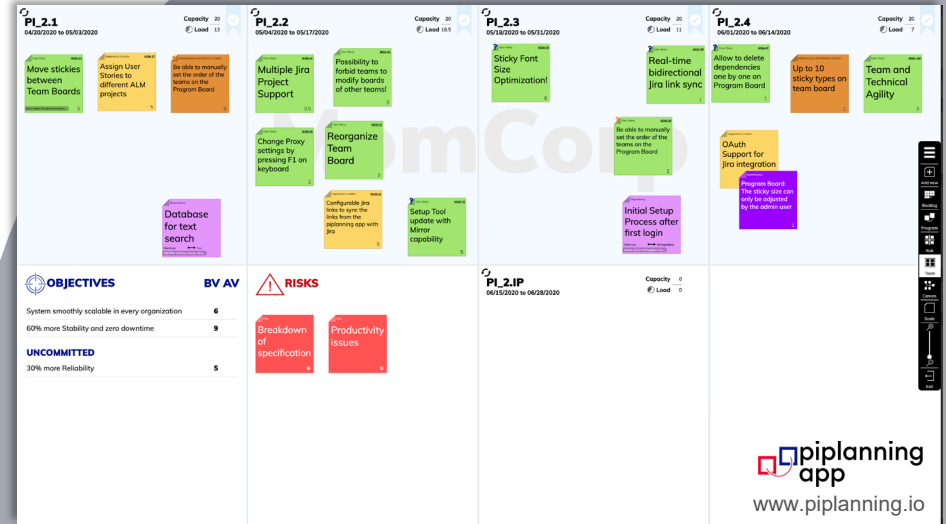
- ▶ Ignore sunk costs!
- ▶ Leadership
- ▶ Remote Logistics
- ▶ **Coaching**



# The Quick Pivot

This is hard but let's do it anyway.

- ▶ Ignore sunk costs!
- ▶ Leadership
- ▶ Remote Logistics
- ▶ Coaching
- ▶ **Tools**



# The First Test





# SAFe for Teams... Remote!

## Aspirations

- ▶ Start with Leadership
- ▶ Train the teams, launch the train!
- ▶ 100+ person ART would all participate
- ▶ Test-ran the tech
- ▶ Brought in Coach-SPC class assistants
- ▶ Seeing Scaled Agile, Inc. coaches deliver remote guidance webinars



# SAFe for Teams... Remote!



## Glows & Grows

- ✓ Leadership intro makes for success
- ✓ Smaller groups + smaller learning chunks = better remote learning
- ✓ Breakout rooms
  - Breakout room helpers
  - Breakout room admin
- ✓ Assistants are the awesomest!
- 😬 Double your distraction assumptions
- 😬 Allow time to get used to the tech
  - Snafus will happen
- 😬 Don't assume anything

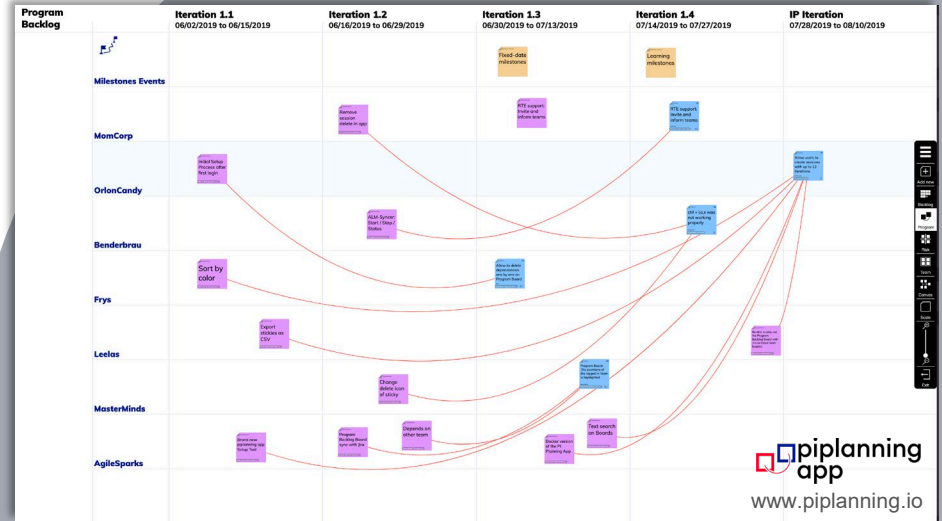
# PI Planning or Face Planting?



# Remote PI Planning

## Aspirations

- ▶ We got rid of our tech bugs during SAFe for Teams, right?
- ▶ Great PI Planning remote tool
- ▶ Start with Leadership
- ▶ Bring in assistants



# Remote PI Planning



## Glows & Grows

- ✓ Leadership intro and support is critical
- ✓ Three days for remote
- ✓ Again, amazing assistant success
- ☹️ MAJOR Human-based Tool Hiccup
  - Leadership shined
  - This ART adapted
- ☹️ Software dev assumptions do not necessarily translate to a government-business ART



# Agile Teams & Iterations



# You're Remote, But You're Still a Team

- ▶ Team members met face-to-face for the first time – even though we were remote
- ▶ Different teams, different paces
- ▶ More time for forming
- ▶ Embrace the awkward; find the fun
- ▶ Video for your team before video for the ART
- ▶ Yeah, that's *my* kid/cat/dog...

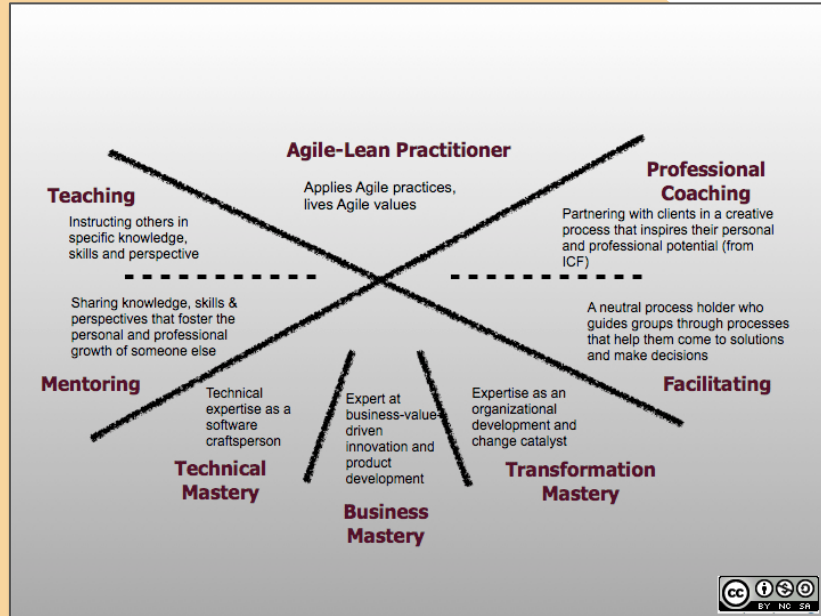


# Individuals & Interactions Over Processes & Tools

- ▶ We were all struggling together
- ▶ People are not Kanban cards
- ▶ Make time to connect
- ▶ Learn the tools; remember the human
- ▶ Video = encourage, don't force
  - Backgrounds showed who we were
- ▶ Focus on the values and principles
- ▶ Experiment and adapt



# Agile Coaching

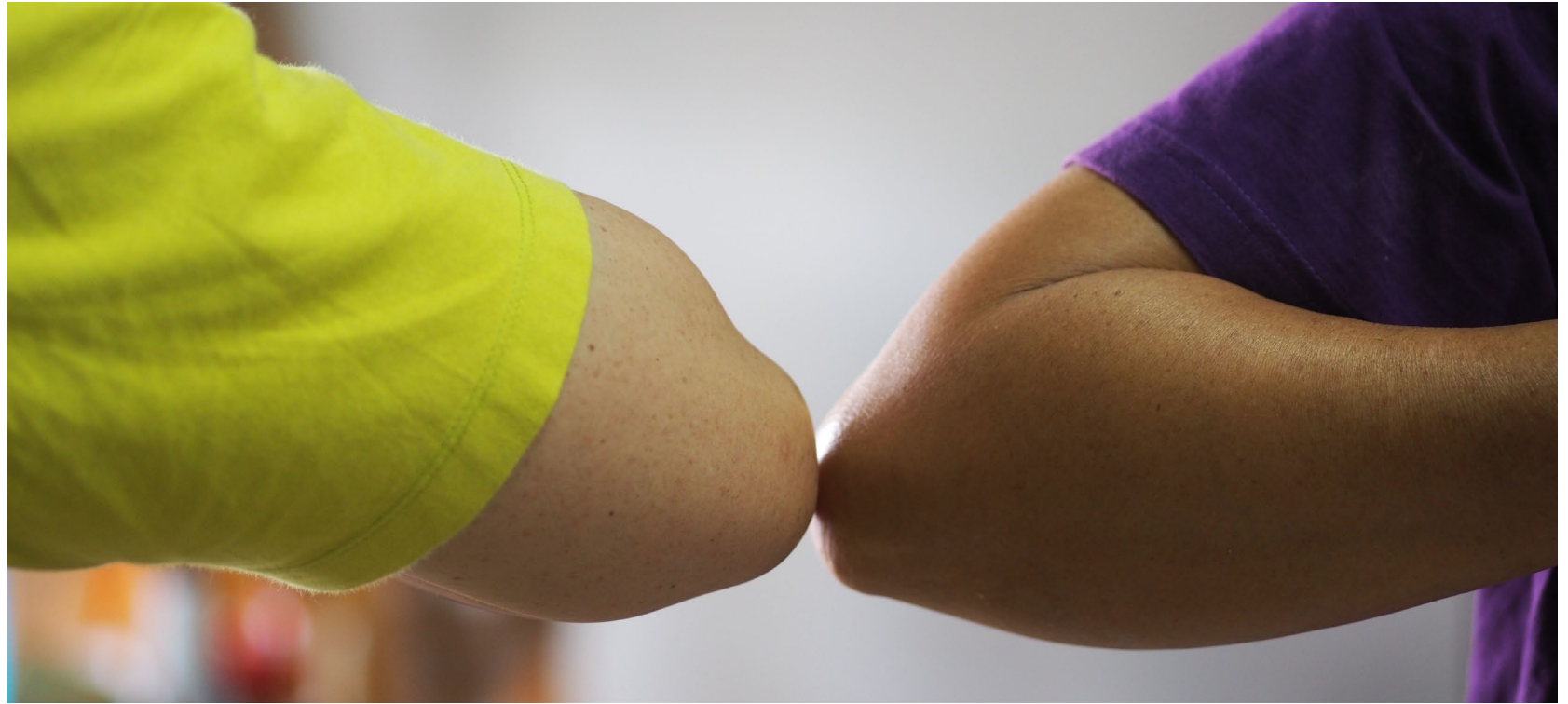


© Agile Coaching Institute

- ▶ One term, many stances
- ▶ Hold the client's agenda and needs
- ▶ Multiple perspectives, experiences
- ▶ Agile coaching team
- ▶ Avoid "SAFe says" or "Scrum says."
- ▶ Result = engaging, creating pull
- ▶ More important in uncertain times
- ▶ Lessons for all, coaches included



# Success Factors





# Transformation in an Uncertain World: What it Took

## Leadership Counts

- Yes is powerful
- Servant-leaders everywhere
- Experimentation encouraged

## Coaching Approach

- Your journey – not mine
- Engagement
- Pull
- Change is hard!

## Remote Work = Tools AND Connected People

- Remember the human
- Tools support but don't define
- Video personalizes

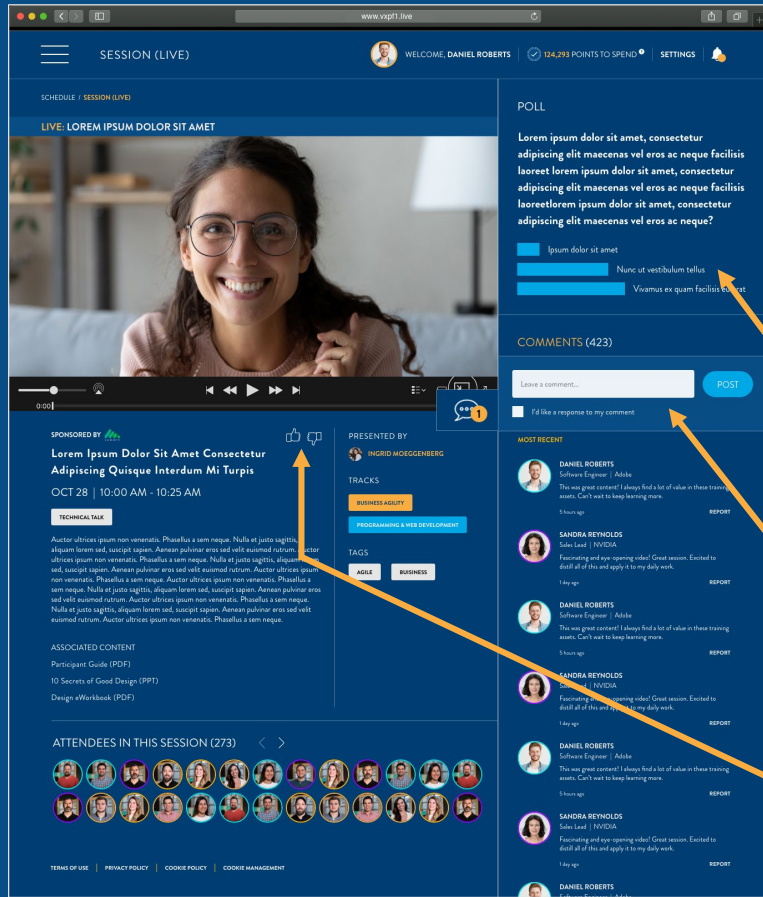
# Join us at the Meet the Speaker Session!



Please refer to the agenda for scheduled times

**Phil Gardiner**  
[linkedin.com/in/philgardiner](https://www.linkedin.com/in/philgardiner)  
[@philgardiner](https://twitter.com/philgardiner)

**Rachele Maurer**  
[linkedin.com/in/rachelemaurer](https://www.linkedin.com/in/rachelemaurer)



# Participate in polling, post comments, and rate sessions

1

Polling

2

Comment

3

Thumbs up or down

**Thank you!**

# What happens when we reopen?

